### MEETING OF THE BOARD OF TRUSTEES OF THE EVERGREEN STATE COLLEGE

### May 10 and 11, 2005

Trustees Attending:

Dvami Allen

Absent:

Claudia Kauffman RedMorningStar

Deborah Barnett Stanley Flemming Christopher Hedrick David Lamb (May 11)

Karen Lane Marilee Roloff

Representatives to the Board:

Debbie Johnson, Staff Representative Bonnie Marie, Alumni Representative

John Perkins, Faculty Representative

Staff Present:

Don Bantz, Academic Vice President and Provost

John Carmichael, Administrative Assistant to the President

Art Costantino, Vice President for Student Affairs Edie Harding, Director of Governmental Relations Sharon Harrison, Advancement Operations Officer Lee Hoemann, Executive Associate to the President

Steve Hunter, Associate Vice President for Enrollment Management

John Hurley, Vice President for Finance and Administration Phyllis Lane, Dean of Student and Academic Support Services

John Lauer, Director of Housing

Tom Mercado, Director of Student Activities Collin Orr, Interim Director of Facilities

Thomas L. Purce, President

Fred Swift, Assistant Director of Housing

Steve Trotter, Executive Director of Operational Planning and Budget Tom Womeldorff, Academic Dean and Member of the Faculty

Others Attending:

Howard Fischer, Senior Assistant Attorney General

Dan Galvin, Assistant Attorney General

### **Tuesday, May 10, 2005**

Board Chair Marilee Roloff called the meeting to order at 10:40 a.m. A quorum was present with Trustees Allen, Barnett, Flemming, Hedrick, and Lane attending.

### **Introductions:**

President Purce introduced Chris Hedrick, the newest member of the Board of Trustees. He also introduced John Hurley as the new Vice President for Finance and Administration.

### **Operating Budget overview**

Executive Director for Operational Planning and Budget Steve Trotter provided an overview of the college's operating budget. President Purce described the principles that the college used to manage the budget over the past biennium. During the last budget cycle, the college developed a level of reserves in the operating budget to ensure a smooth transition into the 2005-2007 biennium. The college used

sources one-time money to fund some priority activities including fundraising activities and mental heatlh counseling. The college also developed a set of future funding priorities.

Mr. Trotter described the final legislative budget for the college, which provides \$46.7 million for the 2005-2006 fiscal year and \$48.5 million for 2006-2007. The legislative budget included maintenance level adjustments very similar to those the college requested. The budget included funding for compensation increases for faculty and staff, funding for increased health benefit costs, and permanent funding for the colleges Master in Public Administration Tribal Administration program.

Mr. Trotter said that the 2005-2007 operating budget proposal being prepared for the trustees' approval will include a reserve fund in the permanent base budget that can be used if necessary to smooth the transition to the 2007-2009 budget cycle. The budget proposal will also include a fund that can be used to fund priorities identified through the strategic planning update that is just beginning. The budget proposal will also re-base the budget, providing permanent funding for key activities that are currently funded through one-time resources. The proposal also adjusts the budget to reflect the changing student population, assuming that the college will continue to serve approximately the same number of non-resident students in the future that it currently serves. The budget provides funding for the college's current level of overenrollment and resources for the college to grow in the second year of the biennium.

Mr. Trotter described some of the budget adjustments required to comply with legislative mandates. The legislature imposed a one-percent budget reduction, assuming that the reduction will be made up through a tuition increase. The legislative budget also uses part of the tuition increase to fund an increase in student aid. To accomplish this, the legislature gives the Board authority to increase tuition for resident undergraduate students up to six percent. The legislative budget did not set any expectations for tuition increases for other categories of students.

The legislature's funding for compensation increases provides a 3.2% increase in the first year and a 1.6% increase in the second year. The increase for classified employees goes into effect on July 1. Increases for other employees are effective September 1. In addition, additional funding is provided for salary adjustments in certain job classifications that where salaries were found to be lagging. These classifications include police and child care workers.

Mr. Trotter described the items included in the budget's maintenance level adjustments. These include permanent funding for the MPA Tribal Administration program, changes in utility rates, adjustments for the college's contribution to certain revolving funds, and a shift of maintenance funding from the operating budget to the capital budget.

Mr. Trotter asked the Vice Presidents to describe items in the proposed budget that would provide ongoing funding for activities currently funded with one-time money. Don Bantz, Vice President for Academics and Provost, described proposed budget line items in Academics. He said that the budget proposal would provide permanent funding for the Center for Community-Based Learning. It would also provide funding to continue the campus composting program. Sharon Harrison, Operations Director for College Advancement, said that the budget proposal would provide permanent funding for prospect management, enhanced annual fund activities, and moving the Communications Manager position to full-time. John Hurley, Vice President for Finance and Administration, said that the budget proposal would provide ongoing funding for a business analyst position to support the Banner finance system. Vice President for Student Affairs Art Costantino said that the budget would provide funding for mental health counseling and outdoor programs.

The Vice Presidents also reviewed budget line items that would improve college infrastructure. Dr. Bantz said that the budget would include funding to reorganize and provide more support in the Deans' area. It would also provide funding for more support in evening/weekend media programs, performing arts,

library circulation, and information technology. Dr. Hurley said that the budget also included information technology support in Finance and Administration. Dr. Costantino said that the budget provides support for Super Saturday, freshmen advising day, and Graduation. President Purce said that the budget also included "placeholders" for board actions related to the president's contract and housing allowance.

Mr. Trotter concluded by summarizing changes in the overall cost of attendance assuming the proposed budget changes are adopted, and assuming that students decide to implement a technology fee and a campus life fee in the second year of the biennium.

### Services and Activities Fee Proposal

Director of Student Activities Tom Mercado said that the Services and Activities Fee Allocation (S&A) Board is developing a biennial budget proposal that the Board of Trustees will be asked to approve. The budget includes a two-year Tier I budget that funds professional staff in the child care center, the Campus Recreation Center, and the campus newspaper and radio station. The proposal also includes a one-year Tier II budget, funding student groups.

Mr. Mercado introduced S&A Board Chair Chris Hickman. Mr. Hickman noted that the S&A Board managed a very tight budget this year. Mr. Hickman said that the board managed a \$110,000 Special Initiative fund. The board worked to make large student events more self-sustaining. The budget proposal for next year includes few enhancements, but does provide additional professional staff support for the campus newspaper and funding for additional food costs in the child care center. The proposal that the S&A Board will bring to the Board of Trustees seeks a five percent fee increase each year, which is one percent below the maximum increase possible. One motive behind raising the fee is to pay off the debt associated with the expansion of the child care center. The fee increase for a full time student would raise the fee from \$143 per quarter to \$150 per quarter.

### Clean Energy Initiative

Phyllis Lane, Dean of Student and Academic Support Services, said that the proposed clean energy fee is a good example of students partnering with college administration to put theory into practice. She introduced Brad Bishop, who described the proposal. Mr. Bishop said that most of the proposed fee would be used to purchase "green tags." Green tags represent power generated from renewable sources. The goal is to have all of the energy that the college uses come from renewable sources. The cost of green tags varies. Mr. Bishop said that the college expects the fee to generate enough revenue to buy between 70 and 100 percent of the college's energy through green tags.

Mr. Bishop said that a portion of the energy fee would used to fund research or demonstration projects on campus to produce renewable energy or to conserve energy. This portion of the fee would be administered by a committee, which would include students, the Director of Facilities, the Student Activities Director and a faculty member.

### **Housing Budget and Finance Plans**

Vice President for Student Affairs Art Costantino said that the Board will be asked to approve a new rate schedule for Housing in June. He said that Housing staff have been working on long-term plans to improve both Housing finances and the physical plant.

Director of Housing and Food Services John Lauer said that Housing is currently "cash poor." Housing's reserves were liquidated in the late 1990's to improve technology access in Housing. Over the last five years, demand for beds has remained relatively flat. At the same time, Housing is paying off debt from prior construction.

Mr. Lauer said that staff have developed a plan to begin "refreshing" Housing facilities. The plan does not assume growth in Housing, but does assume that Housing's debt will be refinanced and an additional

sum borrowed. Housing rates would be increased by five percent, to service the debt and to begin rebuilding reserves. At the same time, the rate structure would be simplified. Units with kitchens and single units would be most expensive.

Mr. Lauer said that the college plans to put out a Request for Proposals for a financial advisor to review the internally developed plan. If the initial plan moves forward, the board would be asked to approve a bond issuance of approximately \$5 million, financed over 10 years.

### Food Services update

Mr. Lauer introduced Aramark's director of food services, Craig Ward. Mr. Lauer said that the college continues to work to improve the financial situation of food services. A committee has formed to prepare a long-range plan for food services. He said that meal plans will be restructured for next year. The lowest cost plan next year will be slightly less expensive than the lowest cost plan this year.

### **Enrollment Planning Update**

Steve Hunter, Associate Vice President for Enrollment Management, gave an update on enrollment for fall quarter. He said that the college received more freshmen applications than last year and fewer transfer applications. Mr. Hunter said that the rate at which admitted students are paying tuition deposits is up substantially compared to last year. The early report from freshmen registration is that the rate of registration is also up notably.

Academic Dean Tom Womeldorff described the work of the Enrollment Growth Disappearing Task Force (DTF). He described the DTF's charge. Dr. Womeldorff said that through the planning process, the college gained a better understanding of student demand and the importance of marketing the college's programs. The DTF does not believe that any fundamental change in the college's pedagogy is necessary to meet student demand. Mr. Womeldoff reviewed the curricular areas that the DTF is considering recommending for growth.

Mr. Womeldorff discussed some of the problems in expanding teacher education programs at Evergreen. He said that the DTF does not want to recommend a program that would compete with the current Master in Teaching Program. In addition, to offer an undergraduate teacher certification program, the college would have to be committed to offering courses each year that would prepare students to pass certification exams. This would represent a major change in the way that the undergraduate curriculum is developed. Chair Roloff asked whether it would be possible to offer those courses through a partnership with another institution without distorting the curriculum planning process. Dr. Womeldorff said that a group could be charged to study the problem further. He said that the Enrollment Growth DTF would not be recommending an undergraduate teacher certification program.

Mr. Womeldorff said that the DTF's recommendation to expand business studies has attracted some criticism. He said that the DTF does not imagine a traditional business program, but one delivered in a liberal arts context. Evergreen has had similar business programs in the past.

### **Update on Narrative Evaluations**

Provost Don Bantz invited Academic Dean Eddy Brown to report on narrative evaluations. Mr. Brown said that when faculty evaluations of students are not posted in a timely fashion, it creates a variety of problems for students seeking financial aid, admission to graduate school, employment, and auto insurance. He said that the number of late evaluations has improved since the report that he gave to the board last year, and no students have lost financial aid due to late evaluations in the past year.

Mr. Brown said that a committee has worked to review the process that is used for handling narrative evaluations and recommended several improvements designed to streamline the process. The faculty recently approved the committee's recommendations, and the committee's work continues.

### **Delegation of Authority**

Lee Hoemann, Executive Association to the President, described proposed changes to the board's delegation of authority. She said that the proposed resolution incorporates three technical changes. The first change clarifies the delegation of hiring authority for classified staff. The second change adjusts the threshold at which interagency agreements must have approval from the board. The third change reserves to the board the authority to name buildings.

### **Executive Session**

Board chair Marilee Roloff announced that the board would meet in executive session to review the performance contract of a public employee before adjourning.

### Wednesday, May 11, 2005

### **Executive Session**

Ms. Roloff called the meeting to order at 9:00 a.m. A quorum was present with Trustees Allen, Barnett, Flemming, Hedrick, Lamb and Lane attending. Ms. Roloff announced that the board would meet in executive session for approximately 30 minutes to consult with legal counsel about pending and potential litigation.

### Capital projects update

Vice President for Finance and Administration John Hurley introduced Interim Director of Facilities Collin Orr. Mr. Orr said that the approved capital budget for the 2003-2005 biennium was \$54 million. As of March, \$31 million had been spent and \$17.8 million will be reappropriated to the 2005-2007 biennium. The difference represents the level of capital spending that will occur during the remainder of the current fiscal year. Mr. Orr described the major capital projects underway, including the renovation of the Evergreen Parkway and the modernization of the Evans Library Building. Other projects include new seating in lecture halls, new carpet in the Communications Building, some roofing work in the College Activities Building, an elevator renovation in Lab II, and many other smaller projects.

### Capital Budget for 2005-2007

Mr. Orr said that the legislative capital budget for the college provides \$51 million. The budget provides funds for the second phase of renovation for the Evans Library. The budget also includes funds for the renovation of the first floor of the Lab I building. Minor works projects will be carried out as outlined in the facilities backlog reduction plan. The college is also seeking a consultant to conduct a facilities condition survey of all the college's buildings.

### Report from the Faculty Representative

John Perkins reported to the board as faculty representative to the Board of Trustees. He said that the issue of greatest interest to the faculty is enrollment growth. There is some angst among the faculty about enrollment growth planning. Dr. Perkins said that he was personally pleased with the DTF's work so far. As the DTF makes its recommendations, there needs to be a clear sense of how the plan is translated into a plan for hiring faculty and building curriculum. The unease among the faculty may stem from uncertainty about these issues.

Dr. Perkins said that the faculty are also interested in the Diversity DTF. The hiring of an Dean for Extended Education also marks an important milestone for the faculty.

### Legislative report

Edie Harding, Director of Governmental Relations, reviewed highlights of the legislative session. She said that Higher Education Day and Research Days were effective events. She also said that President Purce made many visits to legislators during the session.

Ms. Harding discussed the capital budget. Although Evergreen was successful in seeking some critical capital appropriations this biennium, the trend is for higher education to receive a smaller share of the state's capital budget. She also noted that, unlike recent years, the baccalaureate institutions are now receiving a smaller portion of the higher education capital budget than the two-year institutions.

Ms. Harding recalled that the four-year institutions were asked this year to produce a single, prioritized list of capital projects for funding. Each of the six governing boards approved the list that staff from the institutions negotiated. Ms. Harding said that legislators expressed some dissatisfaction with the list, saying that it did not adequately reflect statewide priorities. Some of the institutions were frustrated that the legislature did not fund projects in the priority order that the institutions established. The legislature has revised the law that calls for a prioritized list of capital projects, giving a greater role to the Higher Education Coordinating (HEC) Board in the process.

Ms. Harding discussed the legislative operating budget. She said that the legislature provided significant new funding to expand the State Need Grant. Students from families earning less than 65 percent of the Median Family Income (\$43,000 for a family of four) will now qualify for the program. Previously eligibility for the program was cut off at 55 percent of Median Family Income (\$36,500 for a family of four).

Ms. Harding said that the highlight in the operating budget for higher education is the funding provided for enrollment. The legislature provided \$72.5 million for 7,900 new enrollments. The funding in the 2005-2007 biennium will come from the education legacy fund, which in turn is funded by cigarette and estate taxes. In future biennia, that fund is directed to other needs. Ms. Harding noted that the legislature also provided funding to offer a four-year program at the branch campuses in Tacoma and Vancouver beginning in 2006.

Ms. Harding also described the HEC Board's proposal for new minimum admissions standards. The HEC Board published a proposal last fall that would raise admissions standards beginning with students graduating from high school in 2008. The proposal would require, among other criteria, four years of math and two years of lab sciences. The Council of Presidents (COP) initially supported the change. However, many representatives of the K-12 system expressed concerns about the proposal because they are already working on changes to graduation criteria that would become effective at the same time. The COP has indicated to the HEC Board that implementation of the new admissions standards should be delayed to allow more time to work collaboratively with the K-12 system.

### **Election of Board Secretary**

Motion Karen Lane made a n

Karen Lane made a motion to elect Stan Flemming as Board Secretary. The motion was

#5-01-05 seconded by Deborah Barnett and passed on a voice vote.

### **Delegation of Authority**

Motion David Lamb made a motion to adopt Resolution 2005-02 (attached). The motion was seconded

#5-02-05 by Deborah Barnett and passed on a voice vote.

### Recognition of Merritt Long

Motion #5-03-05 Deborah Barnett made a motion to adopt Resolution 2005-03 (attached) recognizing the contributions of Merritt D. Long. The motion was seconded by Karen Lane and passed on a

voice vote.

### Remembering Fred Haley

Motion

David Lamb made a motion to adopt Resolution 2005-04 (attached) remembering Frederick T.

#5-04-05

Haley. The motion was seconded and passed on a voice vote.

### Amending the President's Contract

Motion

Karen made a motion to amend the President's Contract dated July 20, 2004 and effective

#5-05-05 through June 30, 2009 as follows:

> At the time of the President's initial appointment, the Board required the President to reside in the President's Residence (4202 Leavelle NW) for at least one year. The Board indicated that after a year had elapsed, the Board would be willing to provide a housing allowance commensurate with housing of an equal value. (Letter from Board Chair David Lamb to Thomas L. Purce, dated March 8, 2000).

- The Board no longer requires the President to reside in the President's Residence (4202 Leavelle NW in Olympia).
- The President has notified the Board that the President's Residence is not suitable for his family at this time and that he wishes to reside elsewhere.
- Beginning June 1, 2005, The Evergreen State College will provide the President a housing allowance of \$5,000.00 per month, payable in semi-monthly installments.
- The Board expects that the President's home will be used for events and entertaining that advance the interests of the college and that the President will select a residence that meets these needs. To support these events, the college will require use of kitchen facilities in the President's home. In addition, the college may choose to store tables, chairs and other equipment needed for entertaining in the President's home.
- The Board of Trustees recognizes there will be a period of transition during which the President obtains a new home, makes it suitable for hosting events on behalf of the college, and re-locates his family. To accomplish this transition, the Board and the President further agree:
  - The college may continue to use the President's Residence (4202 Leavelle NW) for events and entertaining that advance the interests of the college.
  - The President will vacate the President's Residence (4202 Leavelle NW) no later than December 31, 2005.

The motion was seconded and passed on a voice vote.

### Report from the Chair

Motion #5-06-05

Ms. Roloff made a motion to appoint Karen Lane as chair, and David Lamb and Chris Hedrick as members of the board's nominating committee. The motion was seconded by Mr. Lamb and passed on a voice vote.

Motion

Ms. Barnett made a motion to approve the minutes of the Board's March meeting. The motion was seconded and passed on a voice vote.

#5-07-05

Ms. Roloff asked Dyami Allen to report as student trustee. Mr. Allen said that he had met with students from Chief Leschi school, attended a celebration of TRIO programs, and attended the treaty symposium in the Longhouse. Mr. Allen said that he also met with students in Housing and heard their concerns about loss of community spaces and lack of communication and consultation with students. He said that he also is serving on a hiring committee for the Assistant Director of Student Activities position.

### Report from the President

President Purce invited Bonnie Marie to report as alumni representative to the Board. Ms. Marie said that the last Alumni Board meeting of the year would be held on May 21. The Alumni Association is working to sell survival kits. The group will also sell flowers at graduation and host the beer garden at Super Saturday. The Alumni Association awarded six grants to alumni this year and will also award an undergraduate and a graduate scholarship. In addition, the alumni office has organized several successful alumni gatherings.

President Purce invited Debbie Johnson to report as staff representative to the Board. Ms. Johnson said that a staff development institute is planned for summer. The theme of the institute is "embracing change." Ms. Johnson said that the Web office is conducting a survey to identify ways to make the Web site more user-friendly. Ms. Johnson said that in response to her poll of staff, she received some questions about the budget and about construction on campus. She also described the work of the Information Technology Collaboration Hive (ITCH) to prioritize IT work on campus and develop a long-range IT plan.

President Purce asked Advancement Operations Officer Sharon Harrison to provide an update on fundraising. Ms. Harrison said that, as of May 10, the Foundation has received \$1.2 million in gifts this year. She said that the Annual Fund had received \$282,000 in the same period. Ms. Harrison said that the agreement between the College and the Foundation will expire on June 30. In June, the board will be asked to approve a new agreement expiring in June 2008. The only substantive change in the new agreement is an increase in the maximum value of the services that the College will provide the Foundation. The limit would increase from \$1.5 million to \$3 million, anticipating that fundraising activity may increase significantly during the time that the agreement covers. The revised agreement will be considered by the Foundation Board on May 25.

President Purce invited Lee Hoemann, Executive Associate to the President, to discuss strategic planning. President Purce distributed a draft charge to a committee that would be responsible for updating the college's 2000 Strategic Plan. Ms. Hoemann said that the board will receive a summary of strategic plan activities during the last five years. President Purce said that the strategic plan update will collect the planning activity already underway, including enrollment growth planning, ITCH planning, and diversity planning. Ms. Hoemann said that strategic planning will be a regular item on the board agenda. President Purce said that the board's input will be especially valuable in examining the external environment. Trustee Allen suggested that planning for student government might be included in the strategic planning process. Ms. Barnett suggested that finding ways to remain innovative is among the college's central strategic challenges.

President Purce reviewed highlights from his schedule since the March board meeting.

### **Public Comment**

Ms. Roloff invited members of the public to comment.

Lee Gillentine encouraged the board to approve the green energy fee. He also suggested the Board keep Resident Assistants in mind during discussions about forming a student government.

Joe Jatcko spoke about Housing. He said that many Housing residents are concerned that rates are going up, while amenities, such as kitchens, are being eliminated. Mr. Jatcko also said that that process for appealing fines in Housing is slow and unresponsive.

David Hornbeck said the he was under the impression that he would have a kitchen in his Housing area, but did not. He was forced to buy a meal plan, and found the hours of the Greenery inconvenient and the selection of vegan foods too limited. The housing increase and loss of kitchens makes housing uncompetitive with other nearby apartments, which detracts from the college experience.

Adjournment

Ms. Roloff adjourned the meeting at 2:15 p.m.

Marilee K. Roloff, Chair

Stanley L.K. Flemming, D.O., M.A., Secretary

Attachments: Resolution 2005-02, Delegation of Authority

Resolution 2005-03, Recognizing Merritt D. Long Resolution 2005-04, Remembering Frederick T. Haley

### THE EVERGREEN STATE COLLEGE RESOLUTION NO. 2005-02

Resolution of the Board of Trustees of The Evergreen State College

### DELEGATING THE BOARD'S POWERS AND DUTIES

Whereas, it is the intention of the Board of Trustees of The Evergreen State College to concentrate its efforts on strategic direction and major policy making functions and to reaffirm its expectation that the president be responsible for managing the institution and carrying out Board policy; and

Whereas, the Board of Trustees of The Evergreen State College has the authority to delegate its powers and duties under RCW 28B.10.528. And whereas, RCW 28B.10.528 states:

"The governing boards of institutions of higher education shall have the power, when exercised by resolution, to delegate to the President or his" (or her) "designee, of their respective university or college, any of the powers and duties vested in or imposed upon such governing board by law. Delegated powers and duties may be exercised in the name of the respective governing boards";

Be it therefore resolved that the Board of Trustees of The Evergreen State College delegates appointing authority for classified staff to the person now holding or subsequently appointed to the positions of President, Provost and Vice President for Academic Affairs, Vice President for Finance and Administration, Vice President for Student Affairs, and Vice President for College Advancement. The Board of Trustees of The Evergreen State College delegates appointing authority for all other staff and faculty to the President of the College or the President's designee.

Be it further resolved that the Board of Trustees of The Evergreen State College delegates to that person now holding or subsequently appointed to the position of President of The Evergreen State College the authority to exercise in the name of the Board all of the powers and duties, which are required for the effective management of the institution and which do not set major policy or strategic direction, and which are vested in or imposed upon the Board by law which may be delegated, except such powers and duties as the Board shall expressly reserve for the Board.

Be it further resolved that the president may designate other college employees to exercise specific powers and duties delegated to the President.

Resolution No. 2005-02

Be it further resolved that the President will use good faith and judgment in bringing to the Board's attention any new areas of major institutional policy or strategic direction that may from time to time arise.

Be it further resolved that the Board of Trustees has reviewed the legally mandated functions of the board and assessed which areas of this policy-making function are of the long-term strategic nature described and reserves unto itself the following authority:

### AUTHORITIES RESERVED BY THE BOARD OF TRUSTEES

- 1. To organize, administer, and operate the Board of Trustees.
- 2. To employ the president and set the salary, terms and conditions of employment.
- 3. To review any additions or changes to the powers and duties assigned to the Board of Trustees as may be required by the enactment of new law or Higher Education Coordinating Board requirements.
- 4. To review and adopt any changes to Chapter 174, Section 121 of the 1989 Washington Administrative Code, SOCIAL CONTRACT COLLEGE PHILOSOPHY.
- 5. To review and approve all changes to the strategic/long-range plan, operating budget requests to the governor and the legislature, and operational expenditure plans regardless of fund sources. This in no way hinders the Board's responsibility to provide strategic leadership to the institution. Initiating changes to the strategic/long-range or expenditure plans is always the prerogative of the Board.
- 6. To approve all elements of the college campus master plan, 10 year long-range capital plans, modifications to the 10 year long-range capital plan that vary by more than 5% for each individual program project or preservation category, biennial capital budget requests, and capital spending plans regardless of fund source. (Program projects include remodeling to change or improve the use of existing space, or creating a new facility. Preservation projects maintain and preserve college facilities, and do not significantly change the program use of the facility.)
- 7. To establish academic divisions, schools, departments, programs and institutes connected with the college.
- 8. To approve the degrees offered by the institution and to award all degrees earned by its students e.g., Masters in Environmental Science, Masters in Public Administration, Masters in Teaching, Bachelor of Arts and Bachelor of Science.

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- 9. To award Emeritus status.
- 10. To authorize self-supporting programs, services, and facilities. (Funding for self-supported programs is generated by the users of the program through general fees or through payment-for-services fees. Housing, the bookstore, food services, parking facilities, student activities, and summer school are all examples of self-supported programs or services.)
- 11. To authorize lawsuits and recommend legal defense.
- 12. To enter into interagency, inter-institutional, and intra-governmental agreements which establish a contractual relationship between The Evergreen State College and another agency, institution, or governmental jurisdiction that extend more than a two-year period or exceed \$150,000 annually.
- 13. To purchase, sell or lease college real property and to approve entering into leases of real property in excess of \$50,000 per year.
- 14. To authorize borrowing money and the issuance and sale of revenue bonds.
- 15. To authorize all non-real property leases that have a total value of \$250,000 or greater over the total life-cycle of the lease agreement.
- 16. To approve the final design of all major capital program projects with a total project cost exceeding \$1,000,000.
- 17. To authorize the award of professional architectural, and engineering consulting (A&E) contracts which exceed a total award of \$250,000.
- 18. To authorize the award of construction contracts which exceed \$500,000.
- 19. To authorize change orders that would cause a project to exceed the Board approved contract level (including construction contingency) for both the base bid and any bid alternate awards by \$49,999, except as otherwise established by the Board for a specific contract.
- 20. To approve change order levels not previously approved by the Board when the cumulative amount of change orders for any contractor will exceed \$49,999 within a biennium.

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- 21. Notwithstanding any limitation or reservation of authority to the contrary contained in this Resolution, the Board of Trustees hereby further delegates to the President or the President's designee, as now or hereafter appointed or designated, the emergency power and authority to enter into lawful contracts and agreements, and to incur lawful financial obligations, on behalf of the Trustees and College which are necessary to reduce or eliminate threats of serious injury to persons or property that: (a) are immediate and apparent; and (b) are within the jurisdiction of the College to control. To the extent practicable, the president of the college will consult with the Chair of the Board regarding decisions made under this grant of emergency authority; until such time as a quorum of the full Board can be convened."
- 22. To approve construction projects not previously reviewed by the Board as part of the regular budget cycle that exceeds \$100,000 regardless of fund source.
- 23. To adopt regulations to govern the receipt and expenditure of the proceeds, rents, profits, and income of gifts, grants, conveyances, devices, and bequests of real or personal property.
- 24. To define management's objectives in negotiations, approve the management bargaining team, and approve agreements with bargaining agents for classified staff.
- 25. To approve student fees.
- 26. To name college facilities and landmarks, including the naming of buildings, their wings, labs, classrooms, lecture halls, libraries and other interior components; roadways, plazas, gardens, and other outdoor features; and programs, institutes or centers.
- \* NOTE: Capital projects board approval & delegation of authority attached.

Be it further resolved that the Board of Trustees of The Evergreen State College reserves all rights to revoke or revise this delegation of authority in part or in whole, at any time, at its discretion.

Be it further resolved that nothing in the delegation of authority absolves the Board of Trustees from assuming its ultimate responsibility for the powers and duties as defined under RCW 28B.40.

Be it finally resolved that this resolution rescinds Resolution 2002-02 adopted January 9, 2002 and all other previous resolutions of the Board of Trustees of The Evergreen State College regarding delegating powers and duties of the Board or reserving powers and duties for Board action.

Resolution No. 2005-02

Done in open meeting by the Board this 11th day of May, 2005.

THE EVERGREEN STATE COLLEGE **BOARD OF TRUSTEES** 

Attested to by:

Stanley L. K. Flemming, D.O., M.A., Secretary

Attachment - Capital Projects Board Approval

### Revision History:

May 11, 2005: Revised and adopted as Resolution 2005-02 January 9, 2002: Revised and adopted as Resolution 2002-02 May 14, 1997: Revised and adopted as Resolution 97-10 June 8, 1994: Revised and adopted as Resolution 94-5

March 11, 1992: Adopted as Resolution 92-2

November 20, 1992: Resolution adopted on Board approval of capital projects

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# CAPITAL PROJECTS BOARD APPRC AL & DELEGATION OF AUTHORITY

	ITEM DESCRIPTION	BOARD APPROVAL REQUIRED	BOARD APPROVAL NOT REQUIRED
		At Special or Regular Meeting	Delegated to the President
₽.	Original Campus Master Plan	×	<b>.</b>
B.	Modifications to the Campus Master Plan	×	To the second se
ບ່	Location of Programmatic Projects	The state of the s	TOTAL
	1. According to Previously Approved Master Plan	ı	×
	2. Not According to Previously Approved Master Plan	×	
D.	Ten Year Comprehensive Capital Plan	1011-2-1-2-1	To consider the second
	1. All Aspects to the Original	×	•
	2. Modifications to original which vary by more than 5% for each Programmatic Project (ie., Longhouse, Etc.)	×	1
	3. Modifications to original which vary by more than 5% for any Preservation Category (ie., Life Safety, Etc.)	×	
	4. Modifications to original which vary by less than 5% for each Programmatic Project (ie., Longhouse, Etc.)	Top control on the first form	*
	5. Modification to original which vary by less than 5% for any Preservation	The control of the co	X

# CAPITAL PROJECTS BOARD APPRC AL & DELEGATION OF AUTHORITY

BOARD APPROVAL BOARD APPROVAL REQUIRED	At Special or Delegated to Regular Meeting the President		uest	×	ry by X	ry by . X	ry by X	ry by X	Plans	*ork	THE PARTY OF THE P
ITEM DESCRIPTION		Category (ie., Life Safety, Etc.)	E. Ensuing Biennium Capital Budget Request	1. All Aspects to the Original	2. Modifications to original which vary more than 5% for each Programmatic Project	3. Modifications to original which vary less than 5% for each Programmatic Project	4. Modification to original which vary more than 5% for each Preservation Category	5. Modification to original which vary less than 5% for each Preservation Category	F. Biennial Capital Budget Expenditure	1. All aspects of original scope of work and resulting expenditure plans regardless of funding source	T. T.

# CAPITAL PROJECTS BOARD APPRC AL & DELEGATION OF AUTHORITY

	ITEM DESCRIPTION	BOARD APPROVAL REQUIRED	BOARD APPROVAL NOT REQUIRED
		At Special or Regular Meeting	Delegated to the President
	regardless of funding source		
	3. Approve all new un-reviewed programmatic projects that are less than \$50,000 regardless of funding source	4	×
I	4. Approve all change orders that exceed the original contract budget (including contract contingency) by \$50,000 or greater regardless of funding source	×	1
	5. Approve all change orders that exceed the original contract budget (including contract contingency) by less than \$50,000 regardless of funding source	•	*
	6. Approval of any contract (A&E or Contractor bid award) that are \$250,000 or greater regardless of funding source	×	t.
	7. Approval of any contract (A& E or Contractor bid award) that are under \$250,000 regardless of funding source	U	×
С	Appointment of Capital Project Designers		
	1. Compilation of Potential Designers list	ı	×
	2. Interviews and Evaluation	T TOTAL TOTA	×
	3. Recommendation of top three	•	×

# CAPITAL PROJECTS BOARD APPRL AL & DELEGATION OF AUTHORITY

	ITEM DESCRIPTION	BOARD APPROVAL  REQUIRED  At Special on	BOARD APPROVAL NOT REQUIRED
		Au Special Of Regular Meeting	Delegated to the President
	4. Selection if project budget is \$250,000 or greater	×	•
	5. Selection if project budget is under \$250,000	t	×
H.	H. Approval of Schematics or Design Development		
	1. Approval if project budget is \$250,000 or greater	×	•
	2. Approval if project budget is under \$250,000		×
I.	Approval of Capital Projects Bid Awards		
	1. New construction, remodeling, or maintenance improvements where the total award (plus contract contingency) is \$250,000 or greater	×	ı
	2. New construction, remodeling, or maintenance improvements where the total award (plus contract contingency) is under \$250,000		×

### RECOGNIZING THE SIGNIFICANT CONTRIBUTIONS OF

### Merritt D. Long

WHEREAS Merritt D. Long was appointed by Governor Locke to the Board of Trustees of The Evergreen State College in November 2001 and served until March 2005; WHEREAS Merritt Long brought to the college a wealth of experience as director of the state Human Rights Commission, the state Lottery Commission and chairman of the Liquor Control Board; a lifetime of dedicated public service; and a long-standing commitment to education; WHEREAS during his term on the Board of Trustees, Merritt Long worked to deepen Evergreen's ties to the community, to advocate for the college, to build financial support for students, and to ensure that the college is able to fulfill its commitment to serving students and society;

WHEREAS Merritt Long demonstrated the depth of his personal commitment to education by co-founding and generously supporting the Learning Seed Foundation; THEREFORE BE IT RESOLVED that the Board of Trustees, President Purce, and the entire Evergreen community, express deep appreciation for the service of Merritt D. Long; AND BE IT FURTHER RESOLVED that we express to Merritt our great affection and good wishes in anticipation of many years of

Done this 11th day of May 2005, in open meeting by the Board of Trustees.

Marilee Roloff, Chair

Startey L.K. Flemming, D.O, M.A., Secretary

Thomas L. Purce, President

### REMEMBERING

### Frederick T. Haley

WHEREAS Frederick T. Haley devoted his life to public service and advocacy for civil rights, participating in the 1963 March on Washington and serving on the Tacoma School Board as an advocate for desegregation and a defender of academic freedom; WHEREAS Fred Haley served on The Evergreen State College Board of Trustees from October 22, 1990 to December 18, 1997, bringing to the college a deeply felt belief in the value of innovative educational institutions; WHEREAS Fred Haley joined the Board of Trustees at a critical time in the history of the college and worked with his colleagues to create the policies and the trust that guide the Board's work to this day;

WHEREAS Fred Haley's legacy at Evergreen is distinguished by his wit, high ethical standards, generosity, and love for the college

WHEREAS the Evergreen community was deeply saddened at the passing of Fred Haley on April 4, 2005;

THEREFORE BE IT RESOLVED that the Board of Trustees, on behalf of The Evergreen State College, remembers Fred Haley with true and lasting affection; AND BE IT FURTHER RESOLVED that the Commencement Ceremony on June 10, 2005 is hereby dedicated to the lasting memory Frederick T. Haley.

Done this 11th day of May 2005, in open meeting by the Board of Trustees.

Maribee K. Roloff, Chair

Stanley L.K. Flemming, D.O, M.A., Secretary

Chomas L. Purce, President